ANNEXE 1

HOUSING REVENUE ACCOUNT

Business Plan Assumptions

	2015-2016
WAVERLEY ASSUMPTIONS Estimated housing stock	4,835
Inflation Contracts Rents(Sept RPI +0.5%) 2016/17 onwards (assumed) Includes Rental income Growth Management	1.6% 2.8% 3.0% 0.5% 1.6%
Stock growth through new homes programme Over remaining life of Business Plan	283
Average interest rate on borrowing	3.0%
Stock Loss through right-to-buys over remaining life of Business Plan	218
Percentage of voids assumed	2.125%
Provision for bad debts	£25k/year
Investment Contributions for 15/16 and 16/17 To New Affordable Homes. To be reviewed	100%
Minimal anticipated impact of new depreciation accounting	
Responsive maintenance budget realigned to reflect current demand	£200k
Revenue void work realigned	£100k

WAVERLEY HOUSING REVENUE ACCOUNT - NEXT 5 YEARS BUSINESS PLAN

	LATEST					
£'000	2014-15	2015-16	2016-17	2017	2018	2019
		(1)	(2)	(3)	(4)	(5)
INCOME						
1 Gross Dwelling Rent income (net of subsidy penalty)	28,571	29,413	30,471	31,767	33,113	35,031
Less Voids @2.125%	-587	-629	-686	-635	-662	-701
Net rents to Revenue Account	27,984	28,784	29,785	31,131	32,451	34,331
2 Gross Garage rents	380	366	375	385	394	404
Less Voids @ 20%	-94	-73	-75	-77	-79	-81
Net rents to Revenue Account	286	293	300	308	315	323
3 Service Charges	253	261	268	274	281	288
4 Costs recovered	278	269	276	283	290	297
5 Other Income	364	348	357	366	375	384
COSTS						
6 Housing Management	-5,105	-5,306	-5,391	-5,479	-5,599	-5,697
7 Maintenance	-3,977	-4,348	-4,418	-4,488	-4,560	-4,633
8 Contribution to HRA Revenue Reserve	-6,577	-6,770	-6,932	-7,138	-7,350	-7,568
9 Other Costs	-597	-570	-570	-624	-636	-649
10 Excess of income over running costs	12,909	12,961	13,674	14,633	15,567	17,076
11 Interest	5,827	5,827	5,827	5,796	5,742	5,672
12 Transfer to Stock Improvement	3,534	0	0	2,691	3,046	3,555
13 Transfer to New Build	3,534	7,068	7,790	2,691	3,046	3,555
14 Principal repayment				3,487	3,708	4,223
15 Debt management	50	30	30	50	50	50
16 Rent Equalisation Reserve/Working Balance	-36	36	27	-82	-24	21
·	12,909	12,961	13,674	14,633	15,567	17,076
17 Loan brought forward	192,035	192,035	192,035	192,035	188,548	184,840
18 Loan carried forward	192,035	192,035	192,035	188,548	184,840	180,617
	, -	,	,	,	,	•
19 HRA Working Balance brought forward	2,000	1,964	2,000	2,000	2,000	2,000
20 HRA Working Balance carried forward	1,964	2,000	2,000	2,000	2,000	2,000
•	,	,	, -	, -	, -	, -

Annexe 3

Star Chamber Findings - Growth	2015-2016 Growth
Housing Revenue Account	£
Staff Growth:	
Quality Assurance/Control Officer	42,775
Data Analyst	42,775
Repairs & Maintenance:	
Day to day repairs	200,000
Voids	100,000
Total Housing Revenue Account	£385,550

ANNEXE 4

					ANNEX	(F 4
			Landlord Services			
Ref. No.	2013/2014 Actual (1)	2014/2015 Estimate (2)	Details	2015/2016 Estimate (3)	Direct Costs	Indirect Costs
		Housing	Revenue Account Summary			
	£	£	Francis ditrina	£		
			Expenditure Premises			
1	5,494,781	4,728,200	Contribution to R & M Fund	5,104,620	4,877,593	227,027
			Administration			
2	2,723,873	3,047,490	Supervision and Management - General	3,300,700	1,785,754	1,514,946
3	513,568	518,000	- Special	496,420	361,472	134,948
4	89,645		Waverley Families	131,430	92,951	38,479
5	444.662	•	Restructure refinement	E40 E60	E40 E60	
6	444,662	549,560	'Back-Funded' pension contributions Capital Charges	549,560	549,560	
7	5,764,245		Depreciation	6,104,000	6,104,000	
8	38,211	42,280	Capital Work Expenses	71,790	14,826	56,964
9	_	4.080	Special Items Inflation Provision	0	0	
10	25,000	•	Bad Debts Provision	0	0	
11	50,000	0	Uninsured Loss Reserve	0	0	
12	28,207		Emergency Flooding costs (extra ordinary)	0	0 0	
13 14	0	44.004.200	Revenue Cost of IT Improvements	0 45 750 530	-	4.070.004
14	15,172,191	14,904,390	Total Expenditure	15,758,520	13,786,156	1,972,364
15	27 702 400	20 256 110	Income Gross Rents	20 065 060	20 065 060	
16	27,702,409 286,336	, ,	Garage Rents	28,965,860 292,690	28,965,860 292,690	
17	118,917		Other Income	103,200	103,200	
18	28,107,662	28,677,620	Total Income	29,361,750	29,361,750	0
19	0	50,000	Target Reduction - Vacancy factor	50,000	50,000	
20	(12,935,471)	(13,823,230)	Net Cost of Services	(13,653,230)	(15,625,594)	1,972,364
21	5,817,637		Capital Finance	5,857,230	5,857,230	
22	(73,787)	(135,000)	Interest receivable	(135,000)	(135,000)	
23	(7,191,621)	(8,081,000)	Net Operating Expenditure	(7,931,000)	(9,903,364)	1,972,364
			Appropriations			
24	(139,245)		From major repairs reserve additional depc'n	(140,000)	(140,000)	
25 26	20,755 405,703		Transitional Funding of Support Costs	20,000	20,000	
26 27	405,703 3,455,000		Negative housing subsidy/Rebates Cont'n. Transfer to Stock Improvement	177,000 0	177,000 0	
28	3,455,000		Transfer to New Build	7,068,000	7,068,000	
29	0		Transfer to rent Equalisation Reserve	0	0	
30 31	0		Contribution to Capital Expenditure Energy saving Initiatives	770,000 36,000	770,000 36,000	
	05 500					4 070 004
32	£5,592	(£36,000)	(Surplus)/Deficit in Year	(36,000)	(2,008,364)	1,972,364
			Statement of Working Balance			
33	2,301,554		Balance Brought Forward	1,964,004		
34	(5,592)	,	Contribution (to)/from Revenue Expenditure	36,000		
35	£2,295,962	£1,964,004	Balance Carried Forward	£2,000,004		

EXPLANATORY NOTES

Line 6 This payment represents the cost of backfunded pensions for HRA staff. The

total Council payment to Surrey County Council is shown on page 81 in the Non-Distributed Costs budget Line 4. The ongoing cost of pensions arising from current service is contained within the employee budgets for each element

of the service.

Line 7 Includes £5,824,000 contribution to capital expenditure. Under self-financing

this has been allowed in the Regulations on a transitional basis to allow local authorities time to develop a component-based approach to depreciation.

Line 15 Includes rent increase of 2.8% plus up to £2 if below target rent

			Land	llord Services			
Ref. No.	2013/2014 Actual (1)	2014/2015 Estimate (2)	Codes	Details	2015/2016 Estimate (3)	Direct Costs	Indirect Costs
		Repa		d Maintenance Fund			
			Mai	n Code H2000			
	£	£			£		
1	654 160	E01 600	1000s	Employees	612.000	479 210	124 000
1 2	654,160	581,680 35,890		Housing - Operations Housing - Strategic	613,090 36,580	478,210 28,532	134,880 8,048
3	-	00,000		Planning	-	20,002	-
4	-	2,330		Policy & Governance	4,660		4,660
5	22,600	29,190		Civic & Monitoring	8,410		8,410
6 _	23,530	24,020	=	Finance	26,580	E00 740	26,580
7 8	700,290 4,677	673,110		Total Staff Recharges Continuing Professional development	689,320	506,743	182,577
O	4,077						
0	0.044.474	0.070.440		Premises	0.000.400	0.000.400	
9 10	3,611,171 1,037,393	2,272,110 1,704,680		Responsive Repairs and Voids	2,608,480 1,731,950	2,608,480 1,731,950	
11	9,230	1,704,000		Cyclical Maintenance Void properties	7,400	7,400	
12	65,328	-		Management Surveys	-	-	
	,			•			
13	2,834	5,050		Supplies and Services Property Equipment, Tools and Materials	5,050	5,050	
14	2,009	4,500		Printing	4,500	4,500	
15	1,485	2,250	1337	Books and Publications	2,250	2,250	
16	3,945		1341	Legal Fees	-	-	
17	5,660	18,500			8,500	8,500	
18 19	5,419 3,338	4,500 2,570		Out of Hours Emergency Service Telephones	5,600 2,970	5,600 2,970	
20	3,336 -	3,000		Advertising	2,970	2,970	
21	-	3,333	1387	Subscriptions	-	-	
22	2,844	3,000	1393	Heath and Safety	3,000	3,000	
23	-	1,000	1399	Company Searches	1,000	1,000	
24	-	150	1399	Sundry	150	150	
			1600s	Support Costs			
25	45,140	43,780	1600	Computer Cost Recharge	44,450		44,450
26	5,500,761	4,738,200		Gross Service Expenditure	5,114,620	4,887,593	227,027
	5,555,751	.,. 00,200		Cross Co. 1100 Experiantars	3,11,020	.,001,000	
27	5,500,761	4,738,200		Total Gross Expenditure	5,114,620	4,887,593	227,027
				Income			
28	5,981	10,000	2300	Contributions from Tenants	10,000	10,000	
29 30	-			Contribution from Stock Imp Reserve Contribution from New Aff Homes Reserve	-	-	
31	- 5,494,781	4,728,200		Contribution from HRA	5,104,620	4,877,593	227,027
0.	0, 10 1,7 0 1	1,120,200			0,101,020	.,0.1,000	, , ,
32	5,500,761	4,738,200		Total Income	5,114,620	4,887,593	227,027
33				Contribution (to)/from balances			
34	£0	£0		Net Cost	£0	£0	£0
				Memorandum Statement of R & M Workin	ng Balance		
35	363,062	363,062		Balance Brought Forward	213,062		
36	,	(150,000)		Contribution (to)from Revenue Exp	(100,000)		
37				Contribution to GF Capital programme	(78,000)		
38	£363,062	£213,062		Balance Carried Forward	£35,062		

			Land	llord Services			
Ref.	2013/2014	2014/2015			2015/2016	Direct	Indirect
No.	Actual (1)	Estimate (2)	Codes	Details	Estimate (3)	Costs	Costs
		Supervis		nd Management General in Code H4001			
	£	£	IVIGI	11 Joue 11-001	£		
	2	2	1000s	Employees	2		
1	1,463,720	1,140,950	70000	Housing - Operations	1,195,810	932,732	263,078
2	-	424,190		Housing - Strategic	423,900	330,642	93,258
3	52,300	39,100		Policy & Governance	30,340	·	30,340
4		21,410		Civic & Monitoring	29,300		29,300
5	3,570	5,290		Planning	5,220		5,220
6	130,000	154,760		Finance	151,980		151,980
7	66,930	76,790		Office and IT	77,030		77,030
8	1,290	1,770		Environment	1,830		1,830
9 _	630	540	_	Community Services	540		540
10	1,718,440	1,864,800		Total Staff Recharges	1,915,950	1,263,374	652,576
11	10,579			Other staff costs	202,550	106,000	96,550
12	44,708	51,960	1050s	Former Employee Costs	45,950		45,950
			1100s	Premises			
13	35,445	29,580	1131-2	Hired and Contracted Services	40,140	40,140	
14	1,405	-,		7 Property Costs	-	-	
15	63,580	65,870		Council Tax/Business Rates	66,920	66,920	
16	126,344	128,710	1191	Insurances	148,770	148,770	
			12006	Supplies and Services			
17	33,224	4,000		Equipment and Furniture	4,000	4,000	
18	11,805	14,500		Printing	14,500	14,500	
19	-	250	1337		250	250	
20	14,927	10,000	1341	Legal Expenses	10,000	10,000	
21	4,291	,	1343	-	-	-	
22	51,789	15,100	1344	• •	12,100	12,100	
23	17,492	9,200	1345	Hired and Contracted Services	9,200	9,200	
24	6,000	6,000	1345	Annual stock valuation Fee	6,000	6,000	
25	3,681	2,050	1351-3	Telephones	3,100	3,100	
26	4,793	14,700	1354	Postages	8,700	8,700	
27	29,300	30,000	1371	Transfer Grants	40,000	40,000	
28 -	,	2,500	1387	Subscriptions	5,000	5,000	
25	2,322	3,450	1393	Health & Safety	3,450	3,450	
26	238	1,000	1395	Other Supplies	1,000	1,000	
27	38,373	7,500	1398	Assisted removals and decants	7,500	7,500	
28	4,295	33,000	1398	Compensation(including home loss)	28,000	28,000	
29	425	9,500	1398	Vulnerable Tenant Support	5,000	5,000	
30			1399	Miscellaneous Expenses	9,500	9,500	
21	10 151	17 500	U400E	Special Items	17 500	17 500	
31 32 -	19,151 2	17,500 8,000		Tenants' Panel Expenses: Social Inclusion	17,500 7,500	17,500 7,500	
33	24,289	25,000		Tenant Participation	25,000	25,000	
34	23,599	41,080		Community Safety/Estate Man'g't	40,000	40,000	
35	20,000	30,000		Management Projects	- 0,000	-0,000	
36	10,212	11,000		Benchmarking costs	11,000	11,000	
37	9,596	,		IT upgrades	10,000	10,000	
	3,550	. 5,530		., 0	,	,	

			Land	llord Services			
Ref.	2013/2014	2014/2015			2015/2016	Direct	Indirect
No.	Actual	Estimate	Codes	Details	Estimate	Costs	Costs
	(1)	(2)			(3)		
	Sun	ervision an	nd Mar	nagement General (Continued	4)		
	Cup			n Code H4001	~,		
	£	£			£		
			1600s	Support Costs			
37	28,720	181,910	1600	Democratic Representation	183,860		183,860
38	105,850	108,500	1600	Computer Cost Recharge	110,100		110,100
39	411,380	402,470	1600	Corporate Costs	400,630		400,630
				Recharge from:-			-
40	22,840	25,280	R1011	Financial Expenses	25,280		25,280
41	2,876,567	3,164,410		Gross Expenditure	3,418,450	1,903,504	1,514,946
			2000s	Income			
42	3,713	_	2300	Services supplied	_	_	
43	54,178	46,000	2350	Service Charges	46,000	46,000	
44	53,477	58,750	2704	Rents	58,750	58,750	
45	15,537	6,000	2903	Re-imbursements	8,000	8,000	
46	25,789	5,000	2906	Contributions	5,000	5,000	
47	152,694	115,750		Total Income	117,750	117,750	-
48	£2,723,873	£3,048,660		Net Cost to Revenue Account	£3,300,700	£1,785,754	£1,514,946
				erley Families			
	£	£	Mai	n Code H4999	£		
	L	£	1000s	Employees	L		
1	147,580	160,580	,,,,,	Housing - Operations	172,540	134,581	37,959
1	•			·	•	134,361	· ·
2 _	140	570	_	Finance	520		520
3	147,720	161,150		Total Staff Recharges	173,060	134,581	38,479
			1300s	Supplies and Services			
4	-	100	1302-12	P Equipment, Tools and Materials	100	100	
5	292	550	1332	Printing	550	550	
6	1,375	1,920		Telephones	1,920	1,920	
7	-,	4,000		Grants and Donations	4,000	4,000	
8	1,296	1,800		Health and Safety	1,800	1,800	
				-	1,000	1,000	
9	41		1303-138	Meeting Expenses	404 400	-	20.470
10	150,724	169,520		Gross Service Expenditure	181,430	142,951	38,479

Total Gross Expenditure

2100 Contributions and Grants

Total Income

Net Cost

2000s Income

181,430

50,000

50,000

£131,430

142,951

50,000

50,000

£92,951

38,479

£38,479

150,724

61,079

61,079

£89,645

11

12

13

14

169,520

75,000

75,000

£94,520

			Landlord S	Services			
Ref.	2013/2014	2014/2015			2015/2016	Direct	Indirect
No.	Actual (1)	Estimate	Codes	Details	Estimate	Costs	Costs
	(1)	(2)			(3)		

		Supervis		nd Management Special			
	£	£	IVIa	in Code H5001	£		
	L	L	10006	Employees	L		
1	245,180	169,680	10003	Housing - Operations	145,940	113,833	32,107
2	240,100	8,970		Housing - Strategic	9,140	7,129	2,011
3	9,270	22,630		Finance	21,550	7,123	21,550
4	2,100	-		Organisational Development	21,000	_	21,550
5	2,100	_		Democratic & Legal Services	_	_	_
6	1,460	1,770		Environment	1,830		1,830
7	71,890	77,640		Community	76,300		76,300
8	329,900	280,690	-	Total Staff Recharges	254,760	120,962	133,798
9	69,8 4 5	80,000	H5601	Cleaners Wages	80,000	80,000	100,100
			1100s	Premises			
10	_	3,000		Fixtures and Fittings	3,000	3,000	
11	170,743	180,410		Hired and Contracted Services	183,290	183,290	
12	83,317	127,060		Electricity	129,090	129,090	
13	35,231	37,130		Landlord's lighting	37,720	37,720	
14	127,465	151,470	1164		153,900	153,900	
15	80,621	46,090	1176	Council Tax	46,830	46,830	
16	4,616	3,000	1178	Water Services	3,050	3,050	
17	5,786	6,000	1182	Cleaning Materials	6,090	6,090	
18	18,632	22,180		Contract Cleaning	22,540	22,540	
19	6,296	7,610		Window Cleaning	7,540	7,540	
20	3,931	2,500	1188	Cesspool Emptying	2,540	2,540	
21	10,527	12,540	1191	Insurances	12,220	12,220	
			1300s	Supplies and Services			
22	27,055	27,000		Equipment and Furniture	32,000	32,000	
23	-	200		Printing	200	200	
24	-		1333	Stationery	-	-	
25	45		1341	Legal fees	-	-	
26	4,975	6,000	1345	Contracted Services	-	-	
27	7,371	9,830	1351-3	Telephones	9,830	9,830	
28	1,164	1,250		Television Services	1,250	1,250	
29	-	170	1391	Insurances	170	170	
30	3,116	1,250	1399	Miscellaneous Expenses	1,250	1,250	
31		-	1503	Supporting People contingency	, in the second second	•	
				Support Costs			
32	1,860	1,640	1600	Computer Cost Recharge	1,150		1,150
33	992,495	1,007,020		Gross Expenditure	988,420	853,472	134,948
			2000s	Income			
34	4,398	7,900	2300	Fees and Charges	7,900	7,900	
35		_	2320	Facilities Supplied		-	
36	8,600	-	2705	Rents	-	-	
37	245,362	288,280	2903	Central Heating	269,340	269,340	
38	220,567	192,840		Service Charges	214,760	214,760	
39	478,927	489,020		Total Income	492,000	492,000	-
40	£513,568	£518,000		Net Cost to Revenue Account	£496,420	£361,472	£134,948

			Land	llord Services			
Ref. No.	2013/2014 Actual (1)	2014/2015 Estimate (2)	Codes	Details	2015/2016 Estimate (3)	Direct Costs	Indirect Costs
		C	-	Work Expenses in Code H1010			
	£	£			£		
1 2	17,020	14,490		Employees Housing - Operations Civic & Monitoring	14,520 12,540	11,326	3,194 12,540
3 3	11,570 4,700	5,120 6,170		Policy & Governance Finance	18,820 6,150		18,820 6,150
4	33,290	25,780		Total Staff Recharges	52,030	11,326	40,704
5 6	4,921	13,000 3,500	1345	Supplies and Services Contracted Services - sustainability Insurances	16,260 3,500	3,500	16,260
7	38,211	42,280		Gross Expenditure	71,790	14,826	56,964
8	£38,211	£42,280		Net Cost to Revenue Account	£71,790	£14,826	£56,964

				her Income in Code H1000			
	£	£			£		
			1300s	Supplies and Services			
1			1345	Fraud initiative	20,000	20,000	
2			2000s	Gross Expenditure Income	20,000	20,000	0
3	35,405	36,000	2705	Solar Panel Roof Rental	36,000	36,000	
4	84,129	81,000	2905	Water Rate Commission	87,000	87,000	
5 -	700			Miscellaneous Income	-	-	
6				Interest			
7	84	200	2410	Mortgagors	200	200	
8				Total Income	123,200	123,200	-
9	£118,917	£117,200		Net Cost to Revenue Account	(£103,200)	(£103,200)	£0

			chequer Subsidies Main Code H1000			
	£	£		£		
		20	000s Income			
1	405,703	300,000	Housing Subsidy/Rebates contribution	186,000	186,000	
2	£405,703	£300,000	Net Cost to Revenue Account	£186,000	£186,000	£0

ANNEXE 5

Analysis of Property Proximity to Target Rent After Proposed Rent Increase

Properties within	2013-14	2014-15	2015-16
At or above target rent	4461	4479	4572
£1 below target rent	10	60	32
£2 below target rent	24	33	38
£3 below target rent	56	18	38
£4 below target rent	39	33	19
£4-£10 of target rent	168	128	49
£10 - £20 of target rent	65	54	43
£20 - £40 of target rent	7	5	3
Total Properties	4830	4810	4794

NOTE

Breakdown of the proposed 2015-16 Dwelling Rent Increase

2.8% only 4515 £2 or less adjustment 279 4794

	Housing Services							
	Schedule of Fees and Charges for 2015/2016							
Ref. No.		Unit of Charge	VAT Indicator	Existing Charge	Proposed Charge			
				£	£			
	General Fund Housing							
	Houses in Multiple Occupation (HMO)							
1	Five yearly - per property (new application)		00	550.00	550.00			
2	Five yearly - per property (renewal)		00	400.00	400.00	Charge for renewal of HMO licence (commences April 2013)		
3	Licence Variation		00	300.00	300.00	Material variation of existing licence. Charge to relate to amount of work involved		
	Property Inspections					amount of work involved		
5	Property Inspections for Immigration/ Foreign Office/Visa Application purposes		os	160.00	160.00	This is a non-mandatory service where a report is required to support an application.		
6	Officer time for works in default (Subject to Statutory maximum charge of £300)	Per Hour	00	60.00	60.00	Statutory - where notice recipient fails to do the work and the Council does the work and recharges it.		
7	Officer time for Housing Act enforcement (Subject to Statutory maximum charge of £300)	Per Hour	00	60.00	60.00	Statutory - where the Council takes enforcement action following a preliminary notice of intent		

	Housing Services					
	Schedule of Fo					
Ref. No.		Unit of Charge	VAT Indicator	_	Proposed Charge	
				£	£	
	Housing Revenue Account					
	Supervision and Management Special					
4	Guest Rooms - E P Units - Single	Per Night	os	13.00	15.00	}
5	Guest Rooms - E P Units - Double	Per Night	os	18.00	20.00	} }
6	Community Rooms - Residents	Session	OE	15.00		}) Sessions 10am - 1pm
7	Community Rooms - Non Resident	Session	OE	33.00	33.00	}) 2pm - 5pm }) 7pm - 10pm
	Leaseholder Charges					
	The following charges replace the flat rate charges	ge current	ly in plac	е		
	Annual practical notes and information to leasehold Check of leaseholder account to ensure there are problems and ground rent invoicing with supporting documentation.	no	00		25.00	
	Annual practical notes and information to shared over the check of account to ensure there are no problems, check to see if ground rent payable		00		22.50	No ground rent payable
	Annual practical notes and information to shared over the check of account to ensure there are no problems, check to see if ground rent payable		00		25.00	Ground Rent payable
	Service charge invoicing and supporting documenta non-shared ownership.	ation Quarterly	00		2.50	Only if repairs/maintenance during quarter
	Service charge invoicing and supporting documenta non-shared ownership.	ation Annual	00		10.00	Only if repairs/maintenance during year
	Service charge invoicing and supporting documenta shared ownership.	ation	00		25.00	
	Consent to alter		os		55.00	
	Retrospective/ Complex consent to alter		os		75.00	
	Consent to underlet		os		30.00	
	Consent to keep pets		os		30.00	
	Letter to lenders and other third parties		os		25.00	
	Reminder in relation to arrears with full printout of account		OE		25.00	

Housing Services Schedule of Fees and Charges for 2015/2016

Ref.		Unit of	VAT	Existing	Proposed
No.		Charge	Indicator	Charge	Charge
				£	£
	Section 20 management		OE		35.00
	Obtaining Land Registry document as requested by leaseholder		os		10.00 Plus Land Registry cost
	Provision of duplicate invoices		os		2.50
	Contacting or responding to you in relation to a problem with your flat. Non-complex replies by email will be free		os		5.50
	Written contact and liaison with you in relation to statutory requirements, such as fire and asbestos risk assessments		OE		2.50
	Preliminary telephone advice for non-complex issues relating to your leasehold property	i			FREE
	Changing leaseholder records, leaseholder responsible for advising changes in writing	ole			FREE